

# Merton Council

## Joint Consultative Committee with Ethnic Minority Organisations Agenda

### Membership

**Councillors:** Edith Macauley MBE (Chair), Abdul Latif (Vice-Chair, Stan Anderson

Fidelis Gadzama, David Simpson CBE

**Substitute Members:** Laxmi Attawar, Adam Bush

### Ethnic Minority Organisations

African Educational Cultural & Health Organisation (AECHO)

Deputy

Ahmadiyya Muslim Association

Asian Diabetic Support & Awareness Group

Asian Elderly Group of Merton

Asian Youth Association

BAME Voice

Bangladeshi Association of Merton

Deputy

Bengali Association of Merton

Deputy

Bengali Women's Association of Merton

British Muslim Association of Merton

Ethnic Minority Centre

Euro Bangla Federation

Deputy

London South West Chinese Community Association

Merton African Organisation

Merton Somali Community

Mitcham Filipino British Association

Deputy

Merton and Lambeth Citizen's Advice Bureau

Pakistan Cultural Association of Merton & Wandsworth

Pakistan Welfare Association

Deputy

Positive Network

South London Somali Community Association

South London Tamil Welfare Group

Victim Support Merton and Sutton

Wimbledon Mosque

Revd Mrs H Neale

Mr C.H.Nawaz

Mrs N. Shah

Mr M S Sheikh

Revd Mrs H Neale

Mr. N. Islam

Mr J Choudhury

Mr M Rahman

Mrs M Ahmed

Mr B. Afridi

Mrs Sabitri Ray

Dr Z Haque

Mr Q Anwar

Ms L Saltoon

Mr C J Lusack

Mr A. Ali

Ms A Colquhoun

Ms C Batallones

Ms H James

Mr M A Shah

Mr S U Sheikh

Mr Rizvi

Ms G Salmon

Mr A Musse

Dr P Arumugaraasah

Mr A Morgan-Thorne

Mr N Din

**Date: Wednesday 5 July 2017**

**Time: 7.15 pm**

**Venue: Council chamber - Merton Civic Centre, London Road, Morden SM4 5DX**

This is a public meeting and attendance by the public is encouraged and welcomed.

For more information about the agenda please contact

[evereth.willis@merton.gov.uk](mailto:evereth.willis@merton.gov.uk) or telephone [020 8545 4637](tel:02085454637). All Press contacts: [press@merton.gov.uk](mailto:press@merton.gov.uk), 020 8545 3181

# Joint Consultative Committee with Ethnic Minority Organisations Agenda

## 5 July 2017

- |   |  |         |
|---|--|---------|
| 1 | Declarations of Interest   |         |
| 2 | Apologies for absence  |         |
| 3 | Minutes of the previous meeting  | 1 - 8   |
| 4 | Matters arising  |         |
| 5 | Merton Improving Access to Psychological Therapies (IAPT)<br>Engaging and supporting BME communities across Merton , Dr<br>Kate Bexley, ThinkAction Surrey and Merton IAPT | 9 - 32  |
| 6 | Hate Crime Strategy, Neil Thurlow, Head of Safer Merton  | 33 - 82 |
| 7 | Voluntary Sector and Volunteering Strategy - John Dimmer,<br>Head of Policy, Strategy and Partnerships   | 83 - 90 |
| 8 | Safer Neighbourhood Board update - Abayeh Savage   | 91 - 92 |
| 9 | Any Other Business   |         |

### Note on declarations of interest

Members are advised to declare any Disclosable Pecuniary Interest in any matter to be considered at the meeting. If a pecuniary interest is declared they should withdraw from the meeting room during the whole of the consideration of that matter and must not participate in any vote on that matter. If members consider they should not participate because of a non-pecuniary interest which may give rise to a perception of bias, they should declare this, withdraw and not participate in consideration of the item. For further advice please speak with the Assistant Director of Corporate Governance.

JOINT CONSULTATIVE COMMITTEE WITH ETHNIC MINORITY  
ORGANISATIONS  
30 MARCH 2017

PRESENT Councillors Councillor Edith Macauley (in the Chair),  
Councillor Abdul Latif, Councillor Fidelis Gadzama and  
Councillor Marsie Skeete

Mr Islam, Mr Sheikh, Dr Arumugaraasah, Mr Din, Councillor  
Joan Henry, Jerry Hall, Tansy Honey, Lisa Lancefield, Mr  
Rahman

1 DECLARATIONS OF INTEREST (Agenda Item 1)

There were no declaration of interests.

2 APOLOGIES FOR ABSENCE (Agenda Item 2)

Apologies were received from Mr and Mrs Shah, Revd Mrs Hannah Neale,  
Dr Haque and Coucillor Chirico.

3 MINUTES OF THE PREVIOUS MEETING (Agenda Item 3)

The minutes were agreed.

4 MATTERS ARISING (Agenda Item 4)

There were no matters arising.

5 GREAT WEIGHT DEBATE - LISA LANCEFIELD, ECOLOCAL (Agenda Item  
5)

Ms Lancefield informed the meeting that The Great Weight Debate is taking place  
across London and as part of that, Merton has commissioned Ecolocal to have  
discussions with local residents on the matter of child obesity.

Lisa informed the meeting that Ecolocal will be working in the borough from February  
to August to do awareness raising and get views on child obesity. There is a focus  
on the following groups:

- Black and Minority Ethnic communities

- Residents in the East of the borough
- Parents
- Young people

To date an East Merton focus group has been held with parents in two schools. Ecolocal also attended the Youth Parliament and spoke to years 7 to 9 children at St Marks school to find out more about the food they eat.

The meeting was informed about the 'Hackathon' taking place on 3 June to get ideas from local residents. Ecolocal will also be attending Mitcham Carnival and Morden Family fun day. Lisa encouraged everyone to complete the survey and informed the meeting that Ecolocal will report findings to Public Health in August.

### **Comments /Questions**

**What is a Hackathon?** – It is a community meeting that is being held at St Marks Academy on 3 June.

A Shooter Park has recently opened at Poplar School, perhaps this could be done at other primary schools.

### **Is there a link between poverty and obesity?**

Yes – obesity is more of an issue for poor communities.

### **How can we address the problem of cheap junk food and how do you keep and kids active?**

Lisa replied that junk food is a problem across the UK and consideration should be given to subsidising healthy foods and serving chips with peas. The cost of activities sometimes acts as a barrier to keeping children active. Public Health is looking at free/cheap activities and aiming to improve play equipment in parks.

**Not all the food in Food Banks are healthy, what can we change?** We need fruit and vegetables also.

**Why are we licencing so many fast food outlets?** – Lisa replied that Public Health is having conversations with planning.

What is balance – Lisa replied that having a balanced and nutritious diet is important.

All agreed that that it is important to educate the parents first.

Who is funding Ecolocal to do the research and why is the West being ignored?

Public Health is funding the project and available statistic show that there is a need to focus on the East of the borough. However, people in the West are also being spoken to.

6 POLICE UPDATE - CHIEF INSPECTOR PHILLIP PALMER, MERTON POLICE (Agenda Item 6)

Chief Inspector (CI) Palmer updated the meeting on the crime statistics and gave an overview of issues. The Borough Commander Teresa Breem has left after 3 months to take up a National Counter Terrorism role. Steve Wallace is the Acting Borough Commander. Guy Collings will be joining in two months to lead on counter terrorism.

The data shows that total crime has increased over the last 12 months by 2.7%.

CI Palmer informed the meeting that there has been significant change in holding the Police to account. The Mayor's Police and Crime Plan targets are about vulnerability and supporting victims. There are three priorities:

1. Children and Young People's Safety
2. Violence against Women and Young Girls
3. Hate crime and intolerance

Local priorities are:

1. Burglary
2. Theft from scooters and associated crime.

**Performance on MOPAC 7 crime types**

The borough is performing well, most of the increases have been due to increases in theft of scooters and motor vehicles. This is actually a pan-London issue also. CI Palmer reported that the Police are working closely with partners. A target hardening approach is being taken by identifying the areas where the offences were and doing crime prevention. The performance has improved since last year.

Burglary has increased slightly since last year. The Morden area has higher levels. St Helier and Lower Morden have lower burglary rates. Victims are being supported including receiving crime prevention advice.

Hate Crime – Merton has less than 2% of the whole of London. The figures in the borough are low and this may partly be due to under reporting. Post Brexit the Police is working with communities to give them the confidence to report incidents.

Terror offences can affect communities but there is no significant increase since the Westminster incident. There is a visible presence of the Police to give reassurance.

CI Palmer reported that the next 6 months will see big changes. The Police is moving to a Basic Command Unit which will be made up of: Merton, Wandsworth, Kingston and Richmond. From May, there will be 2 ward members serving all the wards – their location is still to be confirmed.

The challenge will be to ensure that a strong local presence continues. The Mayor of London may have to reduce officer numbers due to the need to meet funding targets.

### **Comments/Questions?**

What are your thoughts on the provisions for custody in the merger? (1) The nearest custody suite is in Sutton- how will we cope? How long will it take to get to the suite? (2) Has anything been done to catch the Wimbledon prowler?

CI Palmer replied that Kingston and Wandsworth have custody suites. The changes will not be much different in the future, the nearest suite will be used. For an emergency the Police will still be measured on response time – the targets are not changing.

There have been 60 burglaries in Morden, 30 in Wimbledon and 30 in Mitcham. A small number of people are responsible for a large number of burglaries. This may be due to easy access from the A3 and access roads behind the homes. Plain clothes officers are being used in West Barnes, Merton Park, Lower Morden and St Helier. The Wimbledon Prowler will hopefully be caught soon, lines of enquiry are being pursued.

**Are the Police working with Pizza companies regarding motor bike thefts?** CI Palmer replied that the companies have put trackers on their bikes. However, often young people take them from front gardens late at night.

**What is the policy on pursuing young people on bikes?** Central control have a process to follow and a sensible decision will be taken. Spikes can also be used to puncture the tyres and a helicopter may also be used to monitor what is happening on the ground.

**If a phone is tracked to an estate, how will the Police know which door to knock?** CI Palmer replied that where there is a high density of properties such as Mitcham Eastfields, it may be difficult to find the precise property and in such a case if the Police suspect a particular address, a search warrant will be obtained. The Police will also use intelligence and description to get leads. Find my I-Phone is a good feature but once the battery dies it does not work.

**How will hot spots be assessed in the new merged service?** Concern was expressed that low crime statistics may mean that less resources are needed. Cl Palmer informed the meeting the Policing Plan is to be done based on an assessment of risk. Also sharing issues with Wandsworth will be a good thing. The merger is a way of aligning resources to meet savings targets. Residents should not see a difference in crime , i.e. an increase.

Concern was expressed about crime affecting old people and faith crimes. A request was made for the crime data to also show anti-social behaviour. Cl Palmer agreed to include it in future.

Resolved: That crime data include anti-social behaviour details.

## 7 DRAFT EQUALITY STRATEGY 2017-21 EVERETH WILLIS, MERTON COUNCIL (Agenda Item 7)

Evereth Willis presented details of the revised Equality and Community Cohesion Strategy 2017-21. She informed the meeting that the Council's Community Cohesion Strategy 2012-15 has expired and the Equality Strategy 2013-17 will expire at the end of March 2017. The Equality Act 2010 requires the council to publish equality objectives every four years to demonstrate how it will meet the Public Sector Equality Duty. The new strategy combines equality and community cohesion objectives, reflecting the synergies between the two.

Equality Strategy 2017-2021 sets out what the council will do to tackle discrimination and inequality and promote equal opportunities and community cohesion in Merton.

The Equality Objectives have been developed through discussion with Community Representatives, the Corporate Equality Steering Group, Collective Departmental Management Teams and the Senior Leadership Team. Five of the objectives relate to service provision and are outwardly focused and one of the objectives is internally focused relating to staffing matters.

Outlined below are the six draft equality objectives:

- A. To ensure key plans and strategies narrow the gap between different communities in the borough;
- B. Improve equality of access to services for disadvantaged groups;
- C. Ensure regeneration plans increase the opportunity for all Merton's residents to fulfil their educational, health and economic potential, participate in the renewal of the borough and create a health promoting environment;
- D. Promoting a safe, healthy and cohesive borough where communities get on well together ;

- E. Encourage recruitment from all sections of the community , actively promote staff development and career progression opportunities and embed equalities across the organisation;
- F. Fulfil our statutory duties and ensure protected groups are effectively engaged when we change our services.

The objectives aim to narrow the gap in outcomes between residents in the East and West of the borough. A cross-departmental approach will be needed to deliver some of the commitments such as Hate Crime and Domestic Violence.

The activity in the action plan are closely linked to the council's performance framework as commitments are aligned with departmental service plans. This will ensure the strategy is embedded in service plans across the council. The actions will be reviewed annually and reported on to Overview and Scrutiny Commission, Joint Consultative Committee (JCC) with Ethnic Minorities and Corporate Management Team.

Evereth outlined some of the measures being considered in response to the issues raised at the JCC meeting on 7 December about the low levels of senior BAME staff. These include:

- Analyse the 2016 staff survey and exit surveys to identify if there are any issues based on equalities that the organisation needs to address.
- Re-launch the BAME staff forum.
- Review the marketing strategy for recruitment and retention.
- Analysis has shown that there was a low take up for leadership and management development from BAME staff– consideration will be given to building confidence to enable more people to self-select for these courses.

The strategy was well received but there was some discussion about the issue of the need for more BAME staff in the Senior Leadership Team.

## Questions

### **What grade of staff are we talking about – PO grades?**

Evereth replied that senior grades are above PO6.

**Is a member of staff wanted to go on a course that cost £2000 what is the procedure to follow?** Evereth replied that learning and development is discussed as part of staff appraisals. If there is a business case for the course and it is linked to the



member of staff's development plan that it may be approved providing that sufficient funds are available.

**What can really be done to change things – it is not good enough that there are few ethnic minorities in management roles?**

Evereth replied that the JCC could monitor the HR commitments in the action plan address the current issue of concern.

Concern was expressed that nothing much as changed in terms of employing senior BAME staff and the members want to see the plan put in place to change things.

**8 ANY OTHER BUSINESS (Agenda Item 8)**

Mr Sheikh expressed concern about membership numbers because the number of people attending meetings is very low. He asked that something be done to improve the numbers.

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**thinkaction**

Formerly KCA  
Mental Health Services



**MERTON IAPT**

# About us

- We are part of Addaction-Thinkaction (previously KCA)
- a registered charity founded in 1967 and 1975 respectively and merged in 2015 January
- Addaction is now the largest Improving Access to Psychological Therapies (IAPT) provider
- Deliver IAPT in Merton, Kent & Medway, Kent & Greenwich Prisons & Surrey
- Higher than average clinical outcomes

# About us

- MIAPT Started in October 2015
- We are commissioned by Merton CCG
- Main hub is at Cricket Green Surgery in Mitcham
- We work across the Borough in surgeries and community locations

# What is on offer?

We offer a stepped care model of mental health service to treat common mental illnesses like

- Anxiety
- Depression
- Stress
- Phobia
- Obsessive Compulsive Disorder
- Post Traumatic Stress Disorder

# Types of Treatment

We offer the full range of NICE recommended treatments which includes:

- **Guided Self-help by phone, groups and workshops**
- **Cognitive Behavioural Therapy**
- **Counselling**
- **Other therapies such as Dynamic Interpersonal Therapy, Interpersonal Therapy**

# Who can access the service?

- Anyone aged 18 and above and registered with one of the 23 GPs in the borough of Merton

# How to access the service?

- Via your GP
- Self Referral



# The Process

- Referral
- Screening and Signposting
- Assessment to ascertain whether low intensity or High Intensity
- Treatment Sessions

# Benefits

- Choice of treatment
- Recovery focus
- Signposting
- Better access
- Patient feedback
- User engagement

## Working with the BME Community

- Approximately 20% of the referrals we received over the last year were from the BME community.
- We would like to increase this to at least 25%.
- We offer therapy in a range of languages, including Tamil.

**Thank You!**

# Q&A

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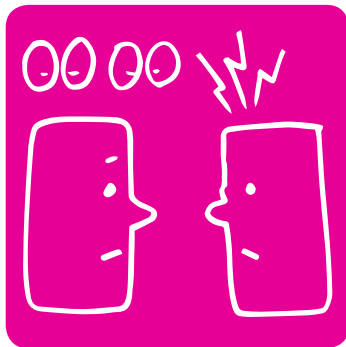
**“I sometimes find it hard to talk about my problems at home, but being able to self-refer gave me the confidence to get help without everybody knowing”**

## **Do you feel stressed, worried, anxious, low, panicky, sad?**

The pressures of life can affect everyone differently, but there are common symptoms to look out for. Help isn't far away...

My treatment is fully confidential; no-one knew I was having treatment, but they've noticed I'm much happier

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I sometimes find it hard to talk about my problems at home, but being able to self-refer gave me the confidence to get help without everybody knowing

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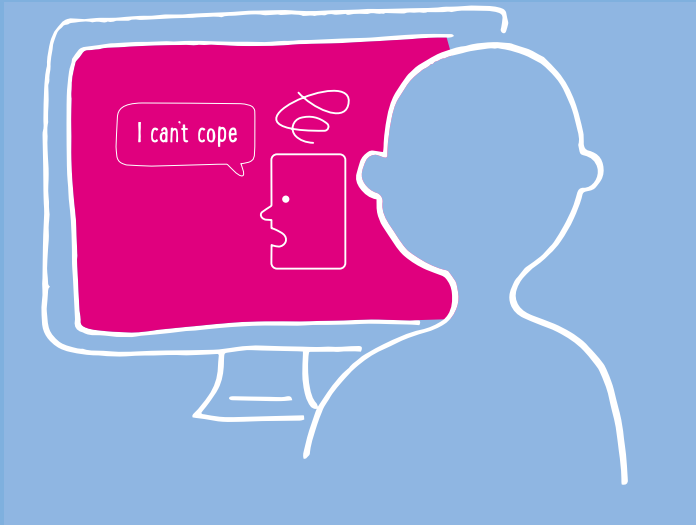
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Our range of free psychological therapies can provide you with the guidance and support you need to deal with life's challenges. We offer confidential and flexible NHS-funded primary care psychological therapies in a number of locations, including GP practices and community venues.



To see if we can help, call **020 3823 9063**. You can refer yourself or speak to your GP and ask to be referred to us. For more information about mental health problems and treatment visit **[www.thinkaction.org.uk/miapt](http://www.thinkaction.org.uk/miapt)**

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Thinkaction Merton provide FREE NHS-funded treatment online, which you can use without visiting a service. Accessible wherever, whenever, however, it's available at a time and place that suits you.

[www.thinkaction.org.uk/online therapy/](http://www.thinkaction.org.uk/online-therapy/)

## Online therapy

Thinkaction now provides an online therapy service for people who are experiencing a wide range of mental health and behavioural issues, and who would rather not come into a service. Our new easy to use online therapy website, SilverCloud, is flexible, friendly and available to use at a time and place that suits you.

It's FREE, NHS-funded and can be accessed from any device. Whether a desktop, laptop, mobile or smartphone, you can get help from the comfort of your own home or any location of your choice.

You will complete your programme in a secure, anonymous and supportive online space. Designed by clinical experts, SilverCloud is easy to use and you can adapt it to make it your own. The built in social and support elements also mean you'll never feel far from help.

You will have a supporter who will monitor your progress online and provide guidance and encouragement. You will also be given a time to speak to one of our practitioners throughout your programme.

Come and have a look for yourself at:

**[www.thinkaction.org.uk/online therapy/](http://www.thinkaction.org.uk/online-therapy/)**

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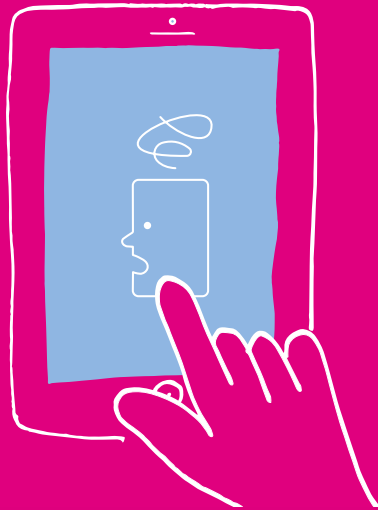
**Or call us on 0300 012 0012 to find out more.**



All of our treatments are  
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**Or call us on 0300 012 0012 to find out more.**



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விஷயங்களுக்கு  
அழுகின்றனே



Help is always nearby

நீங்கள் கவலை, மன  
அழுத்தம், பதட்டம்,  
வருத்தம், இவகளை  
உணருகிறீர்களா?



Cricket Green Medical Practice  
75-79 Miles Road  
Mitcham  
Surrey  
CR4 3DA



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# How we can help

வாழ்க்கையின் அழுத்தங்கள் ஒவ்வருவரையும் வித்தியாசமாக பாதிக்கும். ஆனால் அவற்றை அறிய பொதுவான அறிகுறிகள் இருக்கின்றன. உதவி தடொலவையில் இல்லலை ...

miapt கவலை, மன அழுத்தம், பதட்டம், வருத்தம், ஆர்வமின்மனை என பல்வறே மிதமான அல்லது தீவிரமான மனநல சுகாதார பிரச்சினகைளிலிருந்து பாதிக்கப்பட்டவர்களை மீட்க உதவி செய்கின்றது.

எங்கள் பல்வறே இலவச மனநல சிகிச்சகைள், உங்கள் வாழ்க்கையின் பிரச்சனகைளை எதிர்கொள்ள வழிகாட்டியாகவும், ஆதரவாகவும் இருக்கும்.

நாங்கள் அளிக்கும் மனநல சிகிச்சகைள் அனதைத்தும் NHS நிதி உதவியுடன் GP மற்றும் பல்வறே சமூக மயைங்களில் ரகசியமான முறையில் வழங்கப்படுகின்றன.

நீங்கள் சயமாகவோ அல்லது உங்கள் GP மூலமாக எங்களனை தடொடர்பு கொள்ளலாம். மனநல சுகாதார பிரச்சனகைளை பற்றி மலேும் தகவலுக்கு

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Registered address: 67-69 Cowcross Street, London EC1M 6PU Tel: 020 7251 5860

Registered charity no: England 1001957 Scotland SCO40009 Company registration no: 2580377



Czy czujesz się  
zmartwiony, smutny  
lub masz lęki?



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Presja życia może wpływać  
na każdego inaczej,  
Pomoc nie jest daleko ...



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CR4 3DA

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# How we can help

Miapt zapewnia pomoc i wsparcie dla osób, które cierpią na stres, lęki i inne łagodne, umiarkowane lub ciężkie problemy ze zdrowiem psychicznym. Nasz zakres bezpłatnych terapii psychologicznych może dostarczyć poradnictwo i wsparcie.

Oferujemy poufne i finansowane przez NHS psychologiczne terapie w wielu miejscach, w tym w praktykach GP.

Aby się dowiedzieć, czy możemy pomóc możesz odwołać się do lekarza rodzinnego i poprosić o skierowanie do nas. Aby uzyskać więcej informacji na temat psychicznych problemów zdrowotnych i leczenia udaj się na:

**[www.thinkaction.org.uk/miapt](http://www.thinkaction.org.uk/miapt)**

śledz nas na: @MertonIAPT



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Registered address: 67-69 Cowcross Street, London EC1M 6PU Tel: 020 7251 5860

Registered charity no: England 1001957 Scotland SC040009 Company registration no: 2580377

# Hate Crime in Merton

Facts and Figures about Hate Crime in Merton



Data Sources: Metropolitan Police Service, Safer Merton - London Borough of Merton (October 2015 - September 2016)



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# **Hate Crime**

## **Safer Merton Strategic Work Plan**

### **2017 – 2021**



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# Foreword

## Councillor Edith Macauley MBE

Cabinet Member for Community Safety, Engagement and Equalities

Merton is a diverse and internationally known borough. As a local councillor for 18 years and lead member for Community Safety, Engagement and Equalities, I am proud to serve your borough. Merton's population is changing. We have over 200,000 residents speaking over 100 languages. Each year Merton welcomes millions of additional people to the borough who visit our local parks and green spaces, diverse shopping facilities, and the annual tennis championships. Merton's crime partnership is strong and we work hard to ensure that Merton maintains its position as a safe borough.

Merton is committed to tackling all forms of crime and I work with partners to ensure that the maximum sanctions are sought against all crime. This plan, our new Hate Crime Strategy, sets out our commitment to tackling perpetrators of hate crime and identifies how we will support our victims. This strategy would not have been possible without the valuable input from various community organisations who have offered their advice and support, helping us work together to make Merton a safer place for all.

Hate crime has no place in our communities or in our society. The publication of this strategy, and the work behind it, comes at a time where many people are uncertain about their place in society after the United Kingdom's decision to leave the European Union. Ethnic and faith communities have reported anxiety about a climate of hostility targeted at those who are identified as 'foreigners'. Thus, I am proud to endorse this strategy, which offers a robust approach to tackling the issue of hate crime in our borough while also offering support and guidance for those who have fallen victim to such crimes.

What has struck me most about the data and research behind this strategy is the scale of underreporting seen in hate crimes. Too often, these crimes are not reported to police, meaning that victims are not able to access the support they need and perpetrators are not brought to justice for their crimes. Our goal is to provide people with the confidence to report hate crime by offering multiple approaches to reporting combined with wrap-around support to ensure the victims' health and wellbeing is always a priority.

Our borough succeeds and thrives when the community is united and people are able to live harmoniously. These qualities are a big part of what makes Merton a wonderful place to call home and we should continue to strive to make the borough welcoming to all.



## Introduction

Hate crime is an issue that affects not only individual people but also entire communities. 74% of Londoners say they are concerned about hate crime and this comes as recorded figures saw an increase after the United Kingdom's vote to leave the European Union, with more than 3000 allegations of hate crime made to UK police in the week before and after the vote on June 23<sup>rd</sup>. This represents a year-on-year increase of 42% and led the head of the National Police Chiefs' Council to make the following statement:

*“The referendum debate has led to an increase in reporting of hate crime. It is very clear in the last couple of weeks that more people have been aware of experiencing such incidents than we have had before”<sup>1</sup>*

There are those who see the referendum outcome, as well as other recent significant events and political developments, as a legitimisation of their intolerance and hatred and believe they have a ‘green light’ to act upon these views. Events like these bring hate crime into the media spotlight, sparking public outrage that such crimes could be occurring. However, this strategy aims to foster an understanding that hate crime remains a constant issue that is continually having a large impact on its victims and the community.

## What is a Hate Crime?

A hate crime is defined as “any criminal offence which is perceived, by the victim or any other person, to be motivated by a hostility or prejudice based on a personal characteristic; specifically actual or perceived race, religion/faith, sexual orientation, disability and transgender identity”<sup>2</sup>. A hate crime may also be committed against a person by association, such as against the parent of a disabled child or the partner of someone of a different ethnicity. Hate crimes are now also recognised as a form of abuse in relation to safeguarding adults at risk; this stems from the introduction of the Care Act 2014 and the revised London procedures that were launched in 2016.

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<sup>1</sup> Mark Hamilton, quoted in *The Guardian* (2016) - <https://www.theguardian.com/society/2016/jul/11/police-blame-worst-rise-in-recorded-hate-on-eu-referendum>

<sup>2</sup> A Hate Crime Reduction Strategy for London (2014-17), MOPAC - [https://www.london.gov.uk/sites/default/files/mopac\\_hate\\_crime\\_reduction\\_strategy.pdf](https://www.london.gov.uk/sites/default/files/mopac_hate_crime_reduction_strategy.pdf)



Hate crime, as monitored by the Metropolitan Police, can be separated into five strands:

1. Disability
2. Race
3. Religion/ Faith
4. Sexual Orientation
5. Transgender Identity

Despite these being the five strands monitored by police it is noted within the MOPAC (Mayor's Office for Policing and Crime) Hate Crime Reduction Strategy that local areas are free to include other strands when developing their approach to hate crime, and so other characteristics such as gender and old age are considered within this strategic approach.

## What is a Hate Incident?

It is important that this strategy recognise hate incidents as well as hate crimes. The MOPAC Hate Crime Reduction Strategy defines a hate incident as "any non-crime incident which is perceived, by the victim or any other person, to be motivated by a hostility or prejudice based on a personal characteristic; specifically actual or perceived race, religion/faith, sexual orientation, disability and transgender identity"<sup>2</sup>.

If the victim or any other party involved believe something to be a hate incident, then it should be logged as such by the person who is recording it. The Metropolitan Police record all reports of hate incidents however not all incidents will meet the threshold necessary to be classed as criminal offences; those that do are recorded as offences. Hate incidents can take many forms, examples of which include but are not limited to hoax calls, online abuse, offensive jokes, and displaying or circulating discriminatory literature or posters<sup>3</sup>.

Although a hate incident may not constitute a crime, it is still important to report it as this can help ensure that victims receive any guidance and support they may need. Additionally, the police and other authorities can use this information to target resources and gain a greater understanding of the issues facing specific communities. Police presence and understanding of hate incidents could also help to prevent an 'incident' turning into a 'crime'.

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<sup>3</sup> Citizens Advice - <https://www.citizensadvice.org.uk/discrimination/hate-crime/what-are-hate-incidents-and-hate-crime/>

## Who is affected by hate crime?

Hate crime is a social problem as it not only harms the victim but also is deeply damaging to entire families and communities. A lack of action in tackling hate crime can lead to isolation and victimisation of individual people and vulnerable groups, as well as the polarisation of entire communities. Victims can experience hate crime based on various/multiple aspects of their selves e.g. a homosexual disabled resident may be the subject of homophobic hate crime and/ or disability hate crime. It is important to understand that there is no specific offence of ‘hate crime’ in criminal law in the UK, however there are existing offences (e.g. threats, physical assault, harassment, etc.) which, when motivated by hostility or prejudice, are categorised as a hate crime. This can influence how the offence is investigated and can lead to an enhanced sentence. It should also be recognised that hate crime may be motivated by hostility of other characteristics beyond the monitored strands e.g. gender, age, and appearance.

The Home Office and MOPAC strategic documents use the term ‘victim’ when referring to those who have a hate crime committed against them, and so this strategy will use the same terminology throughout. While this term is used to ensure consistency amongst strategies, it should be noted that this document respects the very personal and individual nature of hate crime and so recognises people’s right to self-define and refer to themselves as ‘survivors’ or other terms if they so wish.

## What are local and national policy approaches to tackling hate crime?

In 2014, MOPAC published “A Hate Crime Reduction Strategy for London”<sup>4</sup>. This is a four-year plan (concluding in 2017) which reflects the Mayor’s commitment to tackle hate crime and includes recommendations for the Metropolitan Police, the Crown Prosecution Service, and other criminal justice partners in London. More recently in 2016, the Home Office released the UK Government’s plan for tackling hate crime<sup>5</sup>, which sets out a programme of actions to tackle hate crime until May 2020. These two strategies (which can be accessed below) form the basis from which this strategic plan has been developed. This strategy will also be fully aligned with MOPAC’s Policing and Crime plan 2017-2021 upon its release in March 2017. Other strategies also refer to hate crime, including the London Multi-Agency Adult Safeguarding Policy and Procedures<sup>6</sup>, which identifies hate crime as a type of abuse. It uses the police definition stated in this document while noting that the definition is based on the perception of the victim or anyone else and is not reliant on evidence. It also includes incidents that do not constitute criminal offences.

<sup>4</sup> A Hate Crime Reduction Strategy for London (2014-17), MOPAC - [https://www.london.gov.uk/sites/default/files/mopac\\_hate\\_crime\\_reduction\\_strategy.pdf](https://www.london.gov.uk/sites/default/files/mopac_hate_crime_reduction_strategy.pdf)

<sup>5</sup> Action Against Hate: The UK Government’s Plan for Tackling Hate Crime, *Home Office* - [https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/543679/Action\\_Against\\_Hate\\_-\\_UK\\_Government\\_s\\_Plan\\_to\\_Tackle\\_Hate\\_Crime\\_2016.pdf](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/543679/Action_Against_Hate_-_UK_Government_s_Plan_to_Tackle_Hate_Crime_2016.pdf)

<sup>6</sup> London Multi-Agency Adult Safeguarding Policy and Procedures, *London Adult Social Services* - <http://londonadass.org.uk/wp-content/uploads/2015/02/LONDON-MULTI-AGENCY-ADULT-SAFEGUARDING-POLICY-AND-PROCEDURES.pdf>



MOPAC Hate Crime  
Plan



Home Office Hate  
Crime Plan

## The present situation and current reporting levels

Police data in itself does not provide a full picture of the current hate crime situation due to the huge levels of underreporting seen in hate crimes. This challenge means the importance of additional sources must be considered, such as the Crime Survey for England and Wales (CSEW hereafter). The CSEW measures the extent of crime in England and Wales by asking people whether they have experienced crime in the past year, providing the ability to find out about crimes which are not reported to or recorded by the police.

Comparing data sets with those of the past is also problematic given differing recording practices and changes in the relative priorities given to these offences by police. There has been progress in recording practices in the past year as police forces improve their compliance with the National Crime Recording Standards<sup>7</sup>. This, combined with greater awareness and improved willingness to come forward, has likely been a factor in the increase of reported hate crimes in the past years.

Understanding current statistics is important in building a profile of both the victim and the suspected perpetrator of hate crimes and incidents. Interpreting these statistics, combined with building a greater awareness of the needs of various groups within the community, will result in the tailoring of awareness and support services to best meet the needs of the community.

### UK context

- In 2015/16 62,518 hate crime offences were reported to police across the UK – an increase of 19% from 2014/15<sup>8</sup>
- Of these, racially motivated crimes were the largest proportion, making up 79% of the total (49,419 crimes)
- The Home Office believes this increase in figures to be reflective of victims' increased willingness to come forward, combined with an improvement in crime recording techniques and a greater awareness of hate crime
- These recorded figures are significantly below that recorded by the CSEW. Although more recent data is not yet available, data from 2012/13 and 2014/15 show an average of 222,000 hate crimes taking place per year<sup>9</sup> (compared with 62,518 recorded by police)

<sup>7</sup> Crime Recording General Rules, *Home Office* (2016) - [https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/566188/count-general-nov-2016.pdf](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/566188/count-general-nov-2016.pdf)

<sup>8</sup> Hate Crime Dashboard, *MOPAC* - <https://www.london.gov.uk/what-we-do/mayors-office-policing-and-crime-mopac/data-and-research/crime%20hate-crime-dashboard>

## London and Merton context

- The Met has seen an increase in reported levels of Hate Crime from 15,004 offences (in the year ending Sept 2015) to 18,341 (in the year ending Sept 2016)
- Of this latest figure, Merton has seen 331 recorded hate crimes in the year finishing September 2016
- This figure is fortunately low compared with many other boroughs however it is higher than that of the neighbouring boroughs of Kingston, Sutton, and Richmond
- Hate crime in Merton has increased since 2012 at a faster rate than the Metropolitan Police Service area as a whole
- Racially aggravated offences make up the largest proportion of hate crimes committed in Merton – 76% of the total
- The majority of victims were aged 31-40 (29% of total) and 19-30 (26% of total)
- 5% of victims were children (those under the age of 18)
- 12% of suspected perpetrators of hate crime were under the age of 18
- Four suspected perpetrators of hate crime were linked to more than one crime report
- Eight of the nine offences they were involved in resulted in no further action and the one charged resulted in a ‘not guilty’ verdict
- Two thirds of suspects were aged over thirty. This might imply that hate crime is largely perpetrated by mature adults against mature adults, but one must consider the underreporting present in other age groups and whether this has resulted in a skewing of the data

This section has provided an overview of the data in order to give some context to the strategic plan; however, more statistical information and a breakdown of wards within Merton are available in the hate crime profile embedded below:



Hate Crime Profile

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<sup>9</sup> Hate Crime, England and Wales 2014-15, *Home Office* - [https://www.gov.uk/government/uploads/system/uploads/attachment\\_data/file/467366/hosb0515.pdf](https://www.gov.uk/government/uploads/system/uploads/attachment_data/file/467366/hosb0515.pdf)

## Our vision for Merton

London is known as a city where people from all backgrounds and walks of life are able to live in freedom and tolerance. The goal is that “the place you live in, the communities you belong to, and the individual that you are should not disproportionately impact your exposure to crime”<sup>10</sup>. This strategic document is specifically targeted at tackling the issue of hate crime in the London borough of Merton however it also feeds into the wider aim of the Safer Merton Partnership to encourage community cohesion and ensure the safety and wellbeing of local residents.

Though our ultimate vision for Merton is one in which we will see zero instances of hate crime, our current aims include seeing an increase in reporting of hate crime, demonstrating public confidence that their reports will be taken seriously by authorities. We also wish to see a greater awareness of hate crime amongst members of the public, displaying an emotional intelligence and common respect.

Merton is fortunate in having a comparatively low crime rate in London and it has always been seen as a great place to live, with the borough enjoying high overall life expectancy and performing well with regards to education, housing, the environment, and many other factors. However, there are currently areas of the borough where residents need a greater level of support in order to reach their full potential.

The residents form a critical part of what makes Merton a great place to live and through strategies such as this we hope to foster an environment where people are tolerant and understanding of one another, displaying emotional intelligence and working together to better the community. In line with the Mayor of London’s vision for the future of policing and crime in London, this strategy takes a victim-oriented approach, putting the victim’s safety and wellbeing at the heart of everything we do.

## Strategic Aims

Merton’s hate crime strategy, outlined in this document, aims to develop a victim-oriented, multi-agency approach to tackling all forms of hate crime across the borough. Over the next four years, the council will come together with partners including the Metropolitan Police and groups representing the local community to foster a strong approach to tackling hate crime and supporting its victims. The following strategic aims will be carried out through a coordinated strategy implemented by all relevant partners.

### I. Preventing Hate Crime

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<sup>10</sup> Cllr Lib Peck, leader of Lambeth Council – *London Councils* - <http://www.londoncouncils.gov.uk/node/30508>

- II. Protecting the victim and reducing repeat victimisation
- III. Providing suited support to people who have experienced or are supporting victims of hate crime
- IV. Developing and implementing an integrated, robust, and coordinated approach to tackling suspected perpetrators

## I. Preventing Hate Crime

Prevention work regarding hate crime needs to operate through a multi-level approach in order to be effective. Prevention of hate crimes will come about through a robust combination of educating communities in cultural understanding and tolerance, strongly enforcing the law, treating hate crime as the serious issue it is, and publicising successful prosecutions to act as a deterrent and to make it clear this kind of behaviour is not accepted within our society.

One of the largest issues around hate crime is its underreporting which severely hinders the authorities' ability to respond to such issues. For this reason, awareness campaigns are an important part of prevention as they can help to ensure people are aware of what hate crime is, what their rights are, and how/ where they are able to report incidents. This information can give victims more confidence in reporting these crimes and thus lead to a stronger response from the appropriate authorities.

Educating communities on the value of diversity and cultural understanding and thus encouraging greater social integration is the best defence against hatred and intolerance. A particular focus should be on educating children in such issues so that these values are instilled from a young age. This being said, it is crucial that this strategy considers the entire family unit with regards to education.

Migration to the UK must also be considered when developing an approach to hate crime awareness; it is possible that those from certain backgrounds will carry over rivalries from their home countries to the new communities within which they settle. Thus, it is important to make those entering the UK aware of the stringent laws that govern hate crime and the zero-tolerance approach that the police take. Equally, those already residing in the UK must develop an awareness of other cultures and traditions and so should understand and celebrate the migration that sees a community becoming more diverse.

## II. Protecting the victim and reducing repeat victimisation

Ensuring the safety of residents is this strategy's ultimate priority and work can be done to achieve this through the promotion of relevant available resources which protect residents and aid them in seeking help and support. The use of technology for personal safety and hate crime reporting should be explored further to consider its role as part of the borough's hate crime strategy, examples of which include the following:

- bSafe App<sup>11</sup>
- Self Evident App<sup>12</sup>
- True Vision website<sup>13</sup>

It cannot be assumed that everyone will have the knowledge or ability to access these resources and so work needs to be done around raising the profile of these apps and websites, ensuring people are able to use them and working to overcome language barriers which may limit their potential.

While these apps and other technical solutions can provide assistance and a sense of security to many, there remain those who are vulnerable and will not feel comfortable in using, or have access to, this technology. These people must also be considered and provided for within this strategy. This can be achieved through community outreach events in which police officers and community partners speak with people face to face, offering one-to-one support to build future resilience and facilitate more conversations around hate crime.

### **III. Providing suited support to people who have experienced or are supporting victims of Hate Crime**

Supporting victims of hate crime should take the form of counselling and emotional support as well as support for those as they go through the reporting process. The reporting process, and seeing it through to a successful prosecution, can be a very stressful time for the victim and so multi-agency support must be made available for people going through this. Coordinating this approach will involve the Safer Merton team, the Metropolitan Police, and guidance from community groups within the borough. This will result in shared practice and better communication between agencies, resulting in a clearer and smoother reporting path for the victim. Every resident's experience of hate crime will be unique and thus any support offered to victims should be suited to their needs.

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<sup>11</sup> bSafe – The End of Worry - <http://getbsafe.com/>

<sup>12</sup> Self Evident – Witness Confident - <https://www.witnessconfident.org/ads-list/17-simplify-life?gclid=CKvA4PeGxNACFUY8GwodQJMjpg>

<sup>13</sup> True Vision - <http://report-it.org.uk/home>

The successes of current support service such as the One Stop Shop for Domestic Violence and IDVAs (Independent Domestic Violence Advocates) should be drawn upon in the development of hate crime specific services. Hate crime, much like domestic violence, is a deeply personal and distressing crime and therefore requires tailored responses and support. MOPAC will be establishing a Hate Crime Victims' Advocates scheme\* across London that will target specialised support for high risk victims of hate crime and Merton will work closely with this service to ensure it is delivering the best possible outcomes for residents.

From the Council's perspective, it is of great important to support community organisations in their provision of 'safe areas' of hate crime reporting and support for victims. Some residents do not feel comfortable in speaking with the police and so wish to report their experiences to those whom they trust. Community organisations will play an integral role in providing support and guidance, and will be at the heart of any action taken.

#### **IV. Developing and implementing an integrated, robust, and coordinated approach to tackling perpetrators**

This will involve robust policing of hate crimes in which every report is taken seriously and the victim is treated with respect. An improvement in police response and in prosecution rates will be partly facilitated by building public confidence in reporting such crimes as well as furthering knowledge of what information is required by police to increase the chances of a successful prosecution. Past cases have demonstrated how a series of low-level offences have escalated into serious crimes (in rare cases even murder) and so a commitment to identify and act on multiple incidents will be made.

Furthermore, where hate crime perpetrators are caught, they will need to be prosecuted to the full extent of the law; the responsibility for this would lie between the Metropolitan Police and the Crown Prosecution Service. Other methods of taking action against perpetrators will be investigated, such as reviewing the terms of their tenancy if they currently reside in rented accommodation.

Hate incidents and hate crimes can be equally as distressing to the victim and so the authorities' response should take consideration of this, providing services for those perpetrators who are often younger and whose actions are below the threshold of what is considered prosecutable.

\* MOPAC Draft Policing and Crime Plan 2017-2021 (this document is currently under consultation and is subject to change before final release)



## Themes

### 1. Co-ordination

**Aim:** To develop an understanding of the victims' needs and their journey through the criminal justice system to ensure that Merton's residents can access reporting and support services easily and efficiently

**How:** By ensuring that both conversations and actions regarding hate crime are made with input from all stakeholders and that this be embedded into service plans and coordinated effectively

### 2. Prevention

**Aim:** To provide our residents with the knowledge and skills to stay safe, whilst challenging those who identify with the perpetration of hate crime. Developing and strengthening community cohesion through unifying our residents

**How:** Raising awareness through regular campaigning, projects, and programmes with a focus on Hate Crime Awareness Week in October. Educating the community, with particular attention paid to young people and children, on the importance and merits of diversity and fostering emotional intelligence

### 3. Provision

**Aim:** To ensure Merton is able to deliver the best support services possible, with a focus on supporting third sector groups in the delivery and development of third party reporting routes

**How:** By working with partners and the community to provide a range of support services which assist in a practical sense with regards to the reporting (and potentially trial) procedures while also providing emotional support to victims

### 4. Protection

**Aim:** To provide a robust response to hate crime across the partnership, taking the most robust enforcement action possible against borough-based perpetrators

**How:** By ensuring that the police and partners are given equalities and diversity training and so can identify factors which could flag a regular crime as being motivated by hate, in the process ensuring these are taken seriously and acted upon accordingly

## Our Four-Year Plan

Due to the prominence of hate crime and the impact it has on individuals and communities, the Hate Crime Strategic Plan 2017 – 2021 will initially be overseen by the Safer Stronger Executive Board. Moving forward, its implementation will ideally be overseen by the Victims Board. This will deliver the governance and strategic oversight of partnership delivery to our victims. Working with a range of agencies the meeting will interrogate data, check that we are meeting the needs of residents, and ascertain how the partnership is performing via a robust performance framework. The Victims Board will sit alongside the Locations Board and a newly formed Offender Management Board all of which will then feed into the Safer Stronger Executive Board.

The ultimate aim is to reduce all forms of hate crime, although we may see this occurring even through an increase in reported hate crimes if we are successful in our aim to increase public confidence in reporting. In order to see this positive change we aim to achieve the following:

### Year 1 – April 2017 onwards

- The Safer Merton Partnership to work with communities to encourage reporting and reassure them that any report will be taken seriously. Through this we aim to achieve an increase in reported hate crimes year on year as our communities become more confident in reporting to the local authority and/or police
- To work with the police and other partners to improve recording practices
- To explore funding options regarding hate crime prevention projects
- To ensure we utilise information arising from the 2016 Safer Merton Hate Crime Profile throughout our approach
- To develop greater linkages between MOPAC's 2017-2021 Policing and Crime Plan and Merton's strategic documents
- To explore the possibility of a 'One Stop Shop' for reporting hate crime and receiving support
- To develop a stronger and more clearly-signposted network of third party reporting sites

- To begin consideration of the 'Think Family' offer to fall in line with protocols being released in March 2017
- To begin to develop our educational approach to tackling hate crime, working with schools to educate young people
- To begin using information from Safeguarding Adults to inform work around hate crime, and vice versa
- To allocate responsibility for overseeing this strategy throughout the four years
- To review our outcomes, set targets, and agree how to progress the agenda in the coming year
- A commitment to exploring the feasibility of including gender and elder abuse as additional strands of hate crime which can be monitored in Year 2

## **Year 2**

- To conduct a review of our hate crime strategy to ensure it is fit for purpose
- To develop stronger links with third party providers (e.g. those with the capability to receive and process hate crime reports) to improve the support available to the victim
- To begin monitoring further strands of hate crime such as gender and elder abuse, gathering statistically significant data in the process
- To integrate the Think Family protocols into hate crime prevention work
- To continually explore funding options available
- To further develop our educational approach in tackling hate crime
- To explore pan-borough working to ensure that needs of our victims of hate crime in the south west cluster are fully understood

- To review our outcomes and set targets for the coming year

### **Year 3**

- To continue and further develop the work undertaken in years 1 and 2 by developing further action plans
- To undertake a full review of the strategy ensuring that consideration is given to working on further strands of hate crime such as gender and elder abuse, using the previous year's findings to tailor the response and support offers
- To develop our Think Family offer, further evolving a strategy which takes consideration of the victims' and perpetrators' entire family unit
- To continue to develop awareness campaigns to encourage reporting and make residents aware of their personal safety
- To review our outcomes and set targets for the coming year

### **Year 4**

- To continue and further develop the work undertaken in the first three years of this plan, evaluating our successes and ensuring the strategy continues to have the best possible outcomes for residents
- Conduct a full review of the progress over the last four years
- To ensure that work on hate crime is carried on after the 2021 end date of this document

**Theme 1: Co-ordination:** Ensure that the response to Hate Crime is shared by all stakeholders, embedded into service plans, and coordinated effectively

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red	
			Lead officer/ agency	What is required and by when?	Comments and update date	
1.1  Page 51	To gain a clearer understanding of hate crime in Merton.	<ul style="list-style-type: none"> <li>- A clear picture of the levels of hate crime occurring in the borough</li> <li>- An understanding of who is being targeted and who the suspected perpetrators are</li> <li>- A greater understanding of the impact that hate crime has both on its victims and the wider community</li> <li>- A hate crime profile exploring trends in order to better understand communities and thus drive local plans to combat hate crime</li> <li>- Intelligent use of the hate crime profile in order to better tackle the issue of hate crime in Merton</li> <li>- A reduced risk of those being targeted becoming repeat victims</li> </ul>	<ul style="list-style-type: none"> <li>- Intelligent use of police data to understand the issues currently facing the borough</li> <li>- More engagement with communities to understand their needs</li> <li>- Greater communication between police officers dealing with hate crime issues and those in the council</li> </ul>	Safer Merton & Metropolitan Police	Safer Merton to share the hate crime profile and related strategies with the public <i>Q1 Year 1</i>	<b>Strategy published on website</b>  <b>13/06/2017</b>
			<ul style="list-style-type: none"> <li>- Conduct an analysis of available hate crime data</li> <li>- Use InfoMaps to look at the relationship between hate crime and other data sets within the borough</li> <li>- Disseminate this information to the police and other authorities so they are able to use the information to contribute to</li> </ul>	Safer Merton data analysts	Completed Hate Crime Profile <i>Q1 Year 1</i>	<b>Completed</b>
			<ul style="list-style-type: none"> <li>- Disseminate this information to the police and other authorities so they are able to use the information to contribute to</li> </ul>	Safer Merton data analysts	Intelligent use of hate crime profile <i>Q2 Year 1</i>	

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red	
			Lead officer/ agency	What is required and by when?	Comments and update date	
Page 52	- Higher levels of satisfaction with the police from hate crime victims	- their own strategies for tackling hate crime - Annually review the profile to support this strategy and the strategic assessment	Safer Merton data analysts	Review the hate crime profile <i>Annually</i>		
		- Explore ways of surveying victims such as through the 'quality call backs' conducted in anti-social behaviour cases - Run community sessions with victims to better understand the process they have been through, with 'them telling us' rather than 'us telling them'	Safer Merton	Explore possibility of surveying victims <i>Q2 Year 1</i>		
			Safer Merton	Run workshop <i>Q1 Year 2</i>		
1.2	Encourage greater social integration as the best defence against hatred	- For social integration to be at the heart of work done to ensure a safer Merton - Residents having meaningful interaction with one another, building strong bonds within the community - For residents to display an emotional intelligence and celebrate the diversity that exists in Merton	- Align our work with that of the Deputy Mayor for Social Integration (Matthew Ryder, at the time of writing) to support the development of stronger and more resilient communities - Restore real neighbourhood policing, bringing the police closer to communities	Metropolitan Police & Safer Merton & Community Groups	Encourage social cohesion and integration <i>Continuous</i>	

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red
			Lead officer/ agency	What is required and by when?	Comments and update date
1.3 To develop a stronger network of third-party sites and centres from which hate crimes can be reported and people can feel secure	<ul style="list-style-type: none"> <li>- Through the council website, victims will be able to clearly navigate between services commissioned by different bodies</li> <li>- For important hyperlinks to be included on other websites, such as the Merton Safeguarding Adults webpage</li> <li>- Greater public awareness of the council's hate crime portal as well as how and where hate crime can be reported in general</li> <li>- Higher levels of hate crime reporting, demonstrating an increased confidence in authorities</li> <li>- Strong links with support services and referral mechanisms which are to be commissioned by MOPAC*</li> </ul>	<ul style="list-style-type: none"> <li>- Exploring potential new websites and centres which are able to take hate crime reports</li> <li>- Updating the hate crime section of the council website to clearly signpost a network of sites which are able to take hate crime reports</li> <li>- Speaking with existing sites/centres to understand how they can be assisted to develop their capacity in taking hate crime reports and supporting victims</li> <li>- Explore the potential for the use of applications as methods of reporting hate crime (see objective 3.3 for details)</li> <li>- To explore the feasibility and benefits of implementing the 'Safe Place Scheme' in town centres<sup>14</sup></li> </ul>	Safer Merton	Update Merton's hate crime website <i>Q1 Year 1</i>	<b>Website updated</b>  <b>13/06/2017</b>
			Safer Merton	Supporting hate crime reporting sites and centres in Merton <i>Continuous</i>	
			Safer Merton & Safeguarding Adults	Investigate potential sites for Safe Place scheme <i>Q1 Year 1</i>	<b>To be reviewed at SAB later in 2017. Originally due Q1 2017, but moved after discussion with Safeguarding Adults Manager</b>  <b>18/05/2017</b>

<sup>14</sup> Safe Place Scheme - <http://www.widgit.com/safeplacescheme/>

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red	
			Lead officer/ agency	What is required and by when?	Comments and update date	
1.4	Organise and hold a range of engagement events to raise awareness and provide wider opportunities for reporting	<ul style="list-style-type: none"> <li>- A quarterly event, held either in the civic centre or venues in the borough, which allows people to learn about and try apps for personal safety and hate crime reporting</li> <li>- The event would make the process of hate crime reporting clearer and would show police officers in a less imposing/ threatening light</li> <li>- For the event itself to act as an opportunity to report crimes directly to the police by creating a safe and secure environment in which victims can speak comfortably and freely</li> <li>- For members of the community from different backgrounds to be able to come together and have a meaningful conversation about hate crime</li> <li>- For hate crime to feature in events run by other divisions of the Council (for example, Safeguarding Adults)</li> </ul>	<ul style="list-style-type: none"> <li>- Train people to be able to demonstrate the applications and websites used to report hate crime</li> <li>- Source tablets which will be available at meetings so people are able to experience these reporting methods first-hand</li> <li>- Publicise the website for reporting hate crimes (True Vision) so more people are aware of it</li> <li>- Have a regular selection of police officers attending so they are able to build a relationship with the community</li> <li>- Ensure that information and advice provided is accessible to all members of the community</li> <li>- Explore possibility of including a hate crime slot in future Safeguarding networking events</li> </ul>	Community groups, supported by the Metropolitan Police and Safer Merton	Launch first event <i>Q1 Year 1</i>	<b>No event held. How useful would this be? How many people would actually attend?</b>  <b>24/05/2017</b>
				Community groups, supported by the Metropolitan Police & Safer Merton	Run quarterly events <i>Continuous</i>	<b>Questioned at HCSG meeting in May 2017. What do these hope to achieve? What format will they take?</b>  <b>09/05/2017</b>
				Safer Merton	Conduct end-of-year evaluation <i>Q4 Year 1</i>	



Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red
			Lead officer/ agency	What is required and by when?	Comments and update date
			Safer Merton	Coordinate with safeguarding event <i>Q1 Year 1</i>	Safeguarding event now likely to be moved to Q3/Q4, as that is when Safe Spaces scheme will be discussed with SAB. This is not confirmed, so no change to date. Flagged amber to reflect this.  24/05/2017
Page 55 Create a joint calendar of events	<ul style="list-style-type: none"> <li>- A combined calendar, accessible to the public, which displays all awareness events and weeks associated with Hate Crime, VAWG, DVA, ASB, and other such issues which impact public protection and community cohesion. The calendar should include various history months, some religious celebrations such as Eid, and more</li> <li>- A more informed public and ultimately greater attendance to events and response to campaigns run by Safer Merton</li> </ul>	<ul style="list-style-type: none"> <li>- Coordinate with those responsible for Hate Crime, VAWG, DVA, ASB etc. to ensure a live version of the calendar is created and kept up to date and available to the public</li> <li>- Involve the Metropolitan Police and allow them access to the calendar whilst also encouraging them to share it with a wider audience</li> </ul>	Safer Merton	A calendar which is to be regularly updated <i>Q2 Year 1 (continuous)</i>	<b>Interested parties to submit relevant dates and information so that calendar can be updated</b>  <b>09/05/2017</b>

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red	
			Lead officer/ agency	What is required and by when?	Comments and update date	
1.6	Share hate crime information and data between relevant divisions of the Council	<ul style="list-style-type: none"> <li>- Partnership working through better communication between divisions of the council in order to better understand hate crime and the implications it has on different members of the community</li> <li>- An enriched hate crime data set, informed by a thorough review of the way certain crimes and safeguarding concerns are flagged</li> </ul>	<ul style="list-style-type: none"> <li>- Use safeguarding adults data to report on hate crime concerns</li> <li>- Examine safeguarding cases to see examples where hate crime has been flagged as a safeguarding adults concern</li> <li>- Review strategy based on findings from other sources such as safeguarding adults</li> </ul>	Safer Merton & Safeguarding Adults	Review flagging system for hate crimes in adult safeguarding cases <i>Q1 Year 1</i>	
1.6	To support MOPAC's future campaign activity regarding hate crime on public transport	<ul style="list-style-type: none"> <li>- To support and do work around a campaign and engagement activity underway which will make clear that hate crime will not be tolerated on London's transport system</li> <li>- A fostered environment where residents feel safe on public transport and where they feel confident to report any issues if one does occur</li> </ul>	<ul style="list-style-type: none"> <li>- Review the MOPAC and TfL campaign and activity once it is released</li> <li>- Support the campaign and examine the possibility of adapting or utilising it within a Merton context to ensure it results in the best possible outcome for residents</li> </ul>	Safer Merton	Publicise and support the campaign upon release <i>Q2 Year 1</i>	

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Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red
			Lead officer/ agency	What is required and by when?	Comments and update date
1.8 Explore funding options available and develop bids	<ul style="list-style-type: none"> <li>- A co-ordinated approach to funding applications which sees the council working alongside partners and community organisations to develop bids for funding which can be used to further hate crime awareness and support services</li> <li>- For the council to support community organisations in their attempts to get funding and in turn for these organisations to work with the council to apply for other funding streams</li> </ul>	<ul style="list-style-type: none"> <li>- Hold regular meetings between Safer Merton and community groups to explore currently available funding and come to a decision how to approach these</li> <li>- Explore the possibility of using small grants to meet rising demand of hate crime reporting as victim confidence increases</li> <li>- Explore funding available from the Safer Neighbourhoods Board</li> </ul>	Safer Merton & Community Groups	Applications for available funding <i>As and when they become available</i>	

**Theme 2: Prevention** - Preventing Hate Crime through proactive policing and a change of people's attitudes

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red	
			Lead officer/agency	What is required and by when?	Comments and update date	
2.1  Page 58	To consider hate crime in the context of education of children and young adults	<ul style="list-style-type: none"> <li>- An increased awareness and understanding amongst young people of those who are different from themselves, be this with regards to race, faith, sexuality, gender identity, or disability</li> <li>- A greater understanding amongst young people of their rights and responsibilities within society</li> <li>- A strong approach to educating children on hate crime through both curriculum and the fostering of informal conversation with teachers, schools officers, and amongst students themselves</li> <li>- Community groups being involved in the</li> </ul>	<ul style="list-style-type: none"> <li>- Work with schools to develop an approach to instil 'British values' by engaging children through PSHE lessons, RE lessons, and informal talks</li> <li>- Explore different educational materials, such as those supplied on the True Vision website<sup>15</sup>, which could be used for the above action</li> <li>- Raise awareness of the Stonewall Champions Programme<sup>16</sup> and other such inclusionary programmes, encouraging more schools in the borough to participate</li> <li>- Work with Police Schools Officers to educate students regarding hate crime in a more informal manner, through conversation, while also utilising them as a resource by involving them in PSHE lessons where they may give</li> </ul>	VBS Manger & School Improvement Advisor	Engage with students through PSHE, RE, and less formal channels <i>Continuous</i>	
				School Improvement Advisor	Work with secondary schools to become part of Stonewall Champions Programme <i>Continuous</i>	<b>Completed</b> <b>09/05/2017</b>
				Police Partnership Lead	Schools Officers engaging in informal conversation and PSHE lessons where possible <i>Continuous</i>	

<sup>15</sup> True Vision – Education Support - [http://www.report-it.org.uk/education\\_support](http://www.report-it.org.uk/education_support)

<sup>16</sup> Stonewall Champions Programme - <http://www.stonewall.org.uk/get-involved/education/education-champions-programme-local-authorities>

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red	
			Lead officer/agency	What is required and by when?	Comments and update date	
Page 59	educational approach to tackling hate crime, helping to educate and raise awareness of hate crime amongst young people	<ul style="list-style-type: none"> <li>informational presentations</li> <li>Explore resources available to fund participation activities for young people, helping to foster a greater understanding of one another and providing advice and support to victimised groups</li> <li>Approach SACRE and ask them to examine how well Religious Education is working to foster an understanding between different faiths and those of no faith. Ideally this would be taken on as one of their objectives</li> </ul>	Safer Merton & Metropolitan Police & CSF Participation Team	Apply for relevant funding <i>As and when it becomes available</i>		
			SACRE	To consider examining the effectiveness of RE with regards to understanding differences in faiths <i>Q1 Year 1</i>		
2.2	To further engage with primary schools to educate children in emotional intelligence from a younger age	<ul style="list-style-type: none"> <li>A tailored educational approach toward hate crime for primary school students in Key Stage 2</li> <li>Children who grow up with a strong sense of emotional intelligence and who are able to recognise their rights and responsibilities in society</li> <li>Children who are aware</li> </ul>	<ul style="list-style-type: none"> <li>Raise awareness of the Stonewall Champions Programme and other such inclusionary programmes and encourage more schools in the borough to participate</li> <li>Explore resources available which are appropriate in educating Key Stage 2 students on issues surrounding hate crime</li> </ul>	School Improvement Advisor	Work with primary schools to become part of Stonewall Champions Programme <i>Continuous</i>	<p style="text-align: center;"><b>Completed</b> <b>09/05/2017</b></p>

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red
			Lead officer/agency	What is required and by when?	Comments and update date
Page 60	<p>of bullying and the implications it has on their fellow students</p> <ul style="list-style-type: none"> <li>- More schools in the borough to be awarded the UNICEF 'Rights Respecting Schools' Award, which recognises schools' achievements putting the UNCRC into practice within the school and beyond<sup>17</sup>. The Level 1 award is currently held by Dundonald Primary School, Merton Park Primary School, and Poplar Primary School</li> </ul>	<ul style="list-style-type: none"> <li>- Include Hate Crime as a topic in Safer Merton's 'Junior Neighbourhood Watch' program so Key Stage 2 children are educated on the topic, along with others such as anti-social behaviour</li> </ul>	Safer Merton – JNHW –	<p>Integrate hate crime into JNHW activities</p> <p><i>Q1 Year 2</i></p>	

<sup>17</sup> Rights Respecting Schools Award, UNICEF - <https://www.unicef.org.uk/rights-respecting-schools/about-the-award/the-rrsa/>

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red
			Lead officer/agency	What is required and by when?	Comments and update date
<b>2.3</b> To draw attention to the issue of online hate crime, which is seeing an increase	<ul style="list-style-type: none"> <li>- A reduction in the number of hate crime cases committed online (though this may be the case despite a noted increase in the number of REPORTED cases)</li> <li>- Online hate crime activity is taken just as seriously as that carried out face-to-face</li> <li>- Online hate crime to be acknowledged more in wider hate crime publications and awareness campaigns</li> <li>- Collaboration between the Safer Merton team and the Metropolitan Police's new 'Online Hate Crime Hub'</li> </ul>	<ul style="list-style-type: none"> <li>- Coordinate with police to discuss the prevalence of online hate crime</li> <li>- Research the most prevalent forms of online hate crime in the borough (e.g. Trolling)</li> <li>- Develop a strategy targeting online hate crime</li> <li>- Develop an awareness campaign which makes the illegality and severity of online hate crime clear</li> <li>- Support the Metropolitan Police in implementing their Online Hate Crime Hub to ensure it is a success and provides the best possible service for Merton residents</li> <li>- Review the way we think about online safety to consider hate crimes which can occur online</li> </ul>	Safer Merton & Metropolitan Police	Support the Online Hate Crime Hub <i>Q1 Year 1</i>	<p style="text-align: center;"><b>Launched 24/04/2017 with Safer Merton and Metropolitan Police present</b></p> <p style="text-align: center;"><b>09/05/2017</b></p>

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red
			Lead officer/agency	What is required and by when?	Comments and update date
<p>2.4</p> <p>To run a series of public campaigns in order to raise awareness of hate crime and encourage reporting (this is in addition to the events which will be run with the public)</p>	<ul style="list-style-type: none"> <li>- Higher levels of community awareness and concern of hate crime</li> <li>- An increase in the number of hate crimes which get reported to the police</li> <li>- Public confidence that their report would be taken seriously and that action will be taken</li> <li>- A greater understanding and respect for the diversity which exists in Merton</li> </ul>	<ul style="list-style-type: none"> <li>- Develop awareness campaigns to be run periodically</li> <li>- Tailor campaigns to coincide with other events and observed occasions such as Black History Month, LGBT History Month, and Disability History Month</li> <li>- Run campaigns which are targeted towards other national holidays such as St George's Day, St Patrick's Day, etc. to reach out to communities who may feel disenfranchised</li> <li>- Include these events in the joint calendar which is to be created (as detailed in Objective 1.5)</li> </ul>	<p>Safer Merton, in partnership with Community Groups</p>	<p>Develop awareness campaigns <i>Q2 Year 1 (continuous)</i></p>	



Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red	
			Lead officer/agency	What is required and by when?	Comments and update date	
2.5	Continually promote the 'Ask for Angela' campaign, which is being championed by Merton Council and the Metropolitan Police <sup>18</sup>	<ul style="list-style-type: none"> <li>- Create an environment within licensed premises where people can feel safe and secure</li> <li>- Ensure the 'Ask for Angela' campaign is directly referenced and explained on the Merton Hate Crime website</li> <li>- Increase prosecution rate for hate crime, domestic violence, and other situations which may arise in relation to the 'Ask for Angela' campaign</li> </ul>	<ul style="list-style-type: none"> <li>- Gather information and promotional materials about the campaign</li> <li>- Clearly explain what it is and include this in the updated hate crime section of Merton Council's website</li> <li>- Ensure bar staff and security across the borough receive regular training (this is particularly important given the high turnover of staff in this industry)</li> </ul>	Safer Merton	Update Merton's hate crime website to promote the campaign <i>Q1 Year 1</i>	<b>Progress being made via LAAA. No update to website at this time.</b>
				Metropolitan Police	Lead in training of bar and security staff and ensure successful roll-out of campaign across the borough <i>Continuous</i>	<b>Completed initial training of staff in Wimbledon, Mitcham, and Morden</b>

<sup>18</sup> Ask for Angela campaign (2016) - <http://www.bbc.co.uk/news/uk-37855009>

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red
			Lead officer/agency	What is required and by when?	Comments and update date
<b>2.6</b>  To provide one to one support for hate crime victims through the new Hate Crime Victims' Advocates service	<ul style="list-style-type: none"> <li>- To build off the success of the IDVA (Independent Domestic Violence Advocate) concept to:               <ul style="list-style-type: none"> <li>- Provide specialist and targeted support to high-risk victims of hate crime</li> <li>- Access the most appropriate services</li> <li>- Assist in navigating court procedures if the case goes down this route</li> <li>- Reduce repeat victimisation</li> <li>- Increase feelings of safety and wellbeing</li> <li>- Reduce the likelihood of victims discontinuing their case before it gets to court</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>- Research into the success of IDVAs in relation to their cost</li> <li>- Explore funding options to determine the extent to which we are able to support and build off such a service. This will largely be dependent on MOPAC's initial funding which it makes available</li> <li>- Determine from conversations with the community whether they believe the concept could be useful to hate crime victims</li> <li>- Establish the extent to which such a service will be supported and funded by MOPAC and what the responsibility of the council and local police will be (this will become clear once the MOPAC strategy is released in March 2017)</li> <li>- Ensure that any services provided through MOPAC support and compliment existing offers from community organisations</li> </ul>	Safer Merton & Metropolitan Police & Community Groups	Develop the HCVA service in a Merton context <i>Dependent upon launch date</i>	<b>Pilot will be extended, as mentioned in new Police and Crime Plan 2017-2021. MOPAC asked for any info as to what the pilot currently looks like</b>  <b>13/06/2017</b>  <b>Merton CIL awarded funding for disability hate crime &amp; harassment advocate. Currently recruiting</b>  <b>21/06/2017</b>

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red	
			Lead officer/agency	What is required and by when?	Comments and update date	
2.7	To reassure the public before, during, and after Article 50 is triggered, following the UK's decision to leave the European Union	<ul style="list-style-type: none"> <li>- Residents will feel safe and secure through the process of leaving the European Union</li> <li>- Potential perpetrators of hate crime will be aware of the Metropolitan Police's zero-tolerance approach to hate crime, no matter the outcome or implications of leaving the European Union</li> <li>- EU nationals will not lose their sense of belonging in Merton's communities and will feel safe and comfortable in the borough</li> </ul>	<ul style="list-style-type: none"> <li>- Release a statement making clear the triggering of Article 50 and eventual leaving of the European Union has no impact on the legal status of hate crime and that the Metropolitan Police and Merton Council will not tolerate such incidents</li> <li>- Develop an appropriate awareness campaign which will seek to reassure those who are anxious about the UK's decision to leave the European Union</li> </ul>	Safer Merton & Metropolitan Police	Support those when Article 50 is triggered <i>Q1 Year 1**</i>	<p><b>No apparent surge in incidents</b></p> <p><b>09/05/2017</b></p>
				Safer Merton & Metropolitan Police	Support those when we finally leave the European Union <i>Q3 Year 2**</i>	

\*\* Timeline subject to change dependent on the progress made by government in negotiating terms of leaving the European Union

Objective	Outcome	Output/Actions	Resources		Progress Green/Amber/Red	
			Lead officer/agency	What is required and by when?	Comments and update date	
2.8 Page 66	To create an environment of inclusion within sport	<ul style="list-style-type: none"> <li>- Using the return of AFC Wimbledon to the site on Plough Lane in order to raise awareness of gender, race, faith, LGBT+, and gender issues and discriminatory practices within sport</li> <li>- For sports fans, specifically football to begin with, to be educated on the importance of diversity and equality and how this can be achieved through sport</li> </ul>	<ul style="list-style-type: none"> <li>- Work with 'Kick it Out'<sup>19</sup>, the leading organisation for inclusion and equality in football, to enable, facilitate, and work with the club, players, and fans to tackle all forms of discrimination and take their equality responsibilities seriously</li> <li>- Link this work with the 'No More' campaign being championed by Merton Council, to create a unified public campaign against hate crime and domestic violence and abuse, utilising sport as a way of reaching people</li> </ul>	Safer Merton	<p>Ensure inclusion and equality is a starring aspect of AFC Wimbledon's return</p> <p><i>Year 3-4 ***</i></p>	

\*\*\* Dependent upon completion timeline for new stadium

<sup>19</sup> Kick it Out - <http://www.kickitout.org/>

**Theme 3: Provision** - Improve provision of specialist support and reporting centres

Objectives	Outcomes	Actions	Resources		Progress Green/Amber/Red
			Lead officer/agency	What is required and by when?	Comments
<b>3.1</b> To build off the success of the One Stop Shop <sup>20</sup> for domestic violence by developing a similar regular session for victims of hate crime	<ul style="list-style-type: none"> <li>- Increased levels of hate crime reporting (demonstrating increase public confidence in reporting as opposed to an increase in the number of crimes committed)</li> <li>- Increased satisfaction levels from victims regarding authorities' response</li> <li>- The event to run regularly, providing support for those who seek it</li> </ul>	<ul style="list-style-type: none"> <li>- Gather statistics on the One Stop Shop and its current successes</li> <li>- Speak to those currently involved in its running</li> <li>- Speak with the community and gauge whether people feel such an approach would be beneficial</li> <li>- If so, establish potential supporters who would be present, e.g. legal services, safeguarding practitioner, victim support, etc.</li> <li>- Establish potential venues</li> <li>- Investigate associated costs and judge whether it is a feasible project</li> <li>- Establish whether this concept would compliment MOPAC's Hate Crime Victims' Advocates service</li> </ul>	Safer Merton	Establish feasibility by examining current One Stop Shop <i>Q1 Year 1</i>	
			Safer Merton	Explore funding options and link with final MOPAC plan <i>Q2 Year 1</i>	
			Safer Merton & Partners	Implement if deemed as feasible <i>Q1 Year 2</i>	

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<sup>20</sup> Domestic Violence One Stop Shop, *Merton Council* - <http://www.merton.gov.uk/community-living/communitysafety/safermertondomesticviolence/domesticviolenceonestopshop.htm>

Objectives	Outcomes	Actions	Resources		Progress Green/Amber/Red
			Lead officer/agency	What is required and by when?	Comments
3.2 Develop our 'Think Family' Offer	<ul style="list-style-type: none"> <li>- For the entire family unit to be considered when examining the issue of hate crime, both in relation to victims and perpetrators</li> <li>- To ensure that vulnerable individuals such as children are safeguarded when a hate crime occurs</li> </ul>	<ul style="list-style-type: none"> <li>- Tailor strategy to consider Think Family protocols, once they are released in Q1 2017. Specifically those regarding mental health and substance abuse</li> <li>- In incidents of hate crime, always consider what the impact might be on the relatives of the victim and perpetrator</li> </ul>	MSCB Manager & Safer Merton	Link in to Think Family protocols <i>Q2 Year 1</i>	
			MSCB Manager & Safer Merton	Update strategy accordingly <i>Q1 Year 2</i>	
3.3 To promote the use of apps relevant to personal safety and hate crime reporting	<b>bSafe App<sup>21</sup></b> <ul style="list-style-type: none"> <li>- An increase in the number of people using the app</li> <li>- Increased feeling of safety and security amongst residents</li> <li>- A reduction in the number of incidents taking place through an increasingly safety-conscious public</li> </ul>	<ul style="list-style-type: none"> <li>- Promotion of the app using Merton Council and Metropolitan Police communications</li> <li>- The inclusion of the app in the updated Merton hate crime website</li> <li>- Consider the use of such an app within Merton Council to ensure staff who work away from the civic centre are accounted for and kept safe</li> </ul>	Safer Merton	To include this app in the updated Merton hate crime website <i>Q1 Year 1</i>	<b>Promotion reviewed, but teething issues remain. Until these are sorted out, no official promotion</b>  <b>09/05/2017</b>

<sup>21</sup> bSafe – The End of Worry - <http://getbsafe.com/>

Objectives	Outcomes	Actions	Resources		Progress Green/Amber/Red
			Lead officer/agency	What is required and by when?	Comments
Page 69			Safer Merton & Metropolitan Police	Promotion through comms channels <i>Continuous</i>	
	<b>Self Evident App<sup>22</sup></b>	<ul style="list-style-type: none"> <li>- Promotion of the app using Merton Council and Metropolitan Police communications</li> <li>- The inclusion of the app in the updated Merton hate crime website</li> </ul>	Safer Merton & Metropolitan Police	To include this app in the updated Merton hate crime website <i>Q1 Year 1</i>	<b>Included in the updated website</b> <b>13/06/2017</b>
	<ul style="list-style-type: none"> <li>- An increase in the number of hate crime reports received by police</li> <li>- Less anonymity in hate crime reports so police have the information they need to successfully follow up a report</li> <li>- Further awareness amongst both police and the public regarding applications as a method of hate crime reporting</li> </ul>		Safer Merton & Metropolitan Police	Promotion through comms channels <i>Continuous</i>	

<sup>22</sup> Self Evident – Witness Confident - <https://www.witnessconfident.org/ads-list/17-simplify-life?gclid=CKvA4PeGxNACFUY8GwodQJMjpg>

**Theme 4: Protection** - To provide effective response to perpetrators outside of and within the criminal justice system

Objectives	Outcomes	Actions	Resources		Progress Green/Amber/ Red	
			Lead officer/agency	What is required and by when?	Comments	
4.1  Page 70	To include alternative strands which can be recorded and measured as hate crimes	<ul style="list-style-type: none"> <li>- The inclusion of the following monitored strands of hate crime:                             <ul style="list-style-type: none"> <li>- Gender</li> <li>- Elder Abuse</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>- Record crimes motivated based on a person's gender or age as hate crimes</li> <li>- Gather statistical data to support strategy development in following years</li> <li>- Consider additional sources of information such as 'Safeguarding Adults' regarding elder abuse statistics for Merton</li> </ul>	Metropolitan Police	Begin measuring strands <i>Q1 Year 2</i>	
		<ul style="list-style-type: none"> <li>- A robust strategy to tackle hate crime relating to gender and age, using data gathered in the previous year</li> <li>- People to feel comfortable knowing that they are protected no matter their age or gender</li> </ul>	<ul style="list-style-type: none"> <li>- Analysis of data gathered in previous year</li> <li>- Create a profile of victims, perpetrators, and locations</li> <li>- Use this data and information to develop strategy specific to these strands of hate crime</li> </ul>	Safer Merton	Develop and implement policy regarding newly measured hate crime strands <i>Q1 Year 3</i>	



Objectives	Outcomes	Actions	Resources		Progress Green/Amber/ Red
			Lead officer/agency	What is required and by when?	Comments
4.2 Take robust action against hate crime perpetrators with regards to housing	<ul style="list-style-type: none"> <li>- Clear and robust enforcement of tenancy breaches if a hate crime is committed</li> <li>- Potential perpetrators will have a clear understanding of the implications that come with committing a hate crime</li> <li>- Increased confidence in reporting incidents</li> <li>- Improved social awareness and community cohesion</li> </ul>	<ul style="list-style-type: none"> <li>- Engage social housing owners as well as private landlords</li> <li>- Scope out the legal aspects of this</li> <li>- Consider safeguarding implications with regards to termination of tenancies and other action taken</li> <li>- Review the tenancy details of known hate crime perpetrators</li> </ul>	Safer Merton & Head of Housing Needs and Strategy	Explore legal options regarding perpetrators' tenancies <i>Q1 Year 1</i>	<b>Options already exist. Existing policies to be explored</b>  <b>09/05/2017</b>
			Head of Housing Needs and Strategy	Implement and enforce any actions decided <i>Q3 Year 1</i>	
4.3 Ensure that all front line police officers understand the importance of providing a robust response to hate crime	<ul style="list-style-type: none"> <li>- A police force that appreciates the impact hate crime has on its victims and thus the importance of treating it robustly</li> <li>- The police being aware of the specialist services which are available to victims</li> </ul>	<ul style="list-style-type: none"> <li>- Training and general awareness for police officers to ensure they are aware of the latest services available to victims</li> </ul>	Metropolitan Police	Training and awareness <i>Continuous</i>	

## Glossary

ASB	Anti-Social Behaviour
British Values	Schools must now promote British Values, defined by OFSTED as 'democracy; the rule of law; individual liberty; mutual respect for and tolerance of those with different faiths and beliefs and for those without faith
CPS	Crown Prosecution Service
CSEW	Crime Survey of England and Wales
CSF	Children, Schools, and Families
DVA	Domestic Violence and Abuse
HCVA	Hate Crime Victims' Advocates Service
IDVA	Independent Domestic Violence Advocate
JNHW	Junior Neighbourhood Watch
Key Stage	Stages of the education system (e.g. KS2 is Years 3-6, KS3 is Years 7-9)
LGBT	Lesbian, Gay, Bisexual, Transgender
MOPAC	Mayor's Office for Policing and Crime
MSCB	Merton Safeguarding Children Board

OFSTED	Office for Standards in Education, Children's Services, and Skills
PSHE	Personal, Social, and Health Education
SACRE	Standard Advisory Council on Religious Education
Safer Merton	The partnership between Merton Council and the Metropolitan Police
TFL	Transport for London
UNCRC	United Nations Convention on the Rights of the Child
UNICEF	United Nations Children Fund
VAWG	Violence Against Women and Girls
VBS	Virtual Behaviour Service
Victim	Those who have hate crime(s) committed against them (however may choose to self-define under other terms such as 'survivor')

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PLEASE NOTE: **Objectives have been organised by date order**, and grouped together as much as possible. For full details, please refer to the **Strategic Working Plan**. Quarters are based on the **calendar** year, not financial.

Objective		What is required and by when?	Comments and update date
1.1	To gain a clearer understanding of hate crime in Merton.	Safer Merton to share the hate crime profile and related strategies with the public <i>Q1 Year 1</i>	<b>Strategy published on website</b> <b>13/06/2017</b>
1.1	To gain a clearer understanding of hate crime in Merton	Completed Hate Crime Profile <i>Q1 Year 1</i>	<b>Completed</b> <b>18/01/2017</b>
1.3	To develop a stronger network of third-party sites and centres from which hate crimes can be reported and people can feel secure	Update Merton's hate crime website <i>Q1 Year 1</i>	<b>Strategy published on website</b> <b>13/06/2017</b>
1.4	Organise and hold a range of engagement events to raise awareness and provide wider opportunities for reporting	Launch first event <i>Q1 Year 1</i>	<b>No event held. How useful would this be? How many people would actually attend?</b> <b>24/05/2017</b>
1.4	Organise and hold a range of engagement events to raise awareness and provide wider opportunities for reporting	Coordinate with safeguarding event <i>Q1 Year 1</i>	<b>Safeguarding event now likely to be moved to Q3/Q4, as that is when Safe Spaces scheme will be discussed with SAB. This is not confirmed, so no change to date. Flagged amber to reflect this.</b> <b>24/05/2017</b>

1.6	Share hate crime information and data between relevant divisions of the Council	Review flagging system for hate crimes in adult safeguarding cases <i>Q1 Year 1</i>	
2.1	To consider hate crime in the context of education of children and young adults	To consider examining the effectiveness of RE with regards to understanding differences in faiths <i>Q1 Year 1</i>	
2.3	To draw attention to the issue of online hate crime, which is seeing an increase	Support the Online Hate Crime Hub <i>Q1 Year 1</i>	<b>Launched 24/04/2017 with Safer Merton and Metropolitan Police present</b>  09/05/2017
2.5	Continually promote the 'Ask for Angela' campaign, which is being championed by Merton Council and the Metropolitan Police	Update Merton's hate crime website to promote the campaign <i>Q1 Year 1</i>	<b>Progress being made via LAAA. No update to website at this time.</b>  09/05/2017
2.7	To reassure the public before, during, and after Article 50 is triggered, following the UK's decision to leave the European Union	Support those when Article 50 is triggered <i>Q1 Year 1</i>	<b>No apparent surge in incidents</b>  09/05/2017
3.1	To build off the success of the One Stop Shop for domestic violence by developing a similar regular session for victims of hate crime	Establish feasibility by examining current One Stop Shop <i>Q1 Year 1</i>	
3.3	To promote the use of apps relevant to personal safety and hate crime reporting	To include this app in the updated Merton hate crime website (bSafe) <i>Q1 Year 1</i>	<b>Promotion reviewed, but teething issues remain. Until these are sorted out, no official promotion</b>  09/05/2017

3.3	To promote the use of apps relevant to personal safety and hate crime reporting	To include this app in the updated Merton hate crime website (Self Evident) <i>Q1 Year 1</i>	<b>Included in the updated website</b>  13/06/2017
4.2	Take robust action against hate crime perpetrators with regards to housing	Explore legal options regarding perpetrators' tenancies <i>Q1 Year 1</i>	<b>Options already exist. Existing policies to be explored.</b>  09/05/2017
1.1	To gain a clearer understanding of hate crime in Merton	Intelligent use of hate crime profile <i>Q2 Year 1</i>	
1.1	To gain a clearer understanding of hate crime in Merton	Explore possibility of surveying victims <i>Q2 Year 1</i>	
1.5	Create a joint calendar of events	A calendar which is to be regularly updated <i>Q2 Year 1 (continuous)</i>	<b>Interested parties to submit relevant dates and information so that calendar can be updated</b>  09/05/2017
1.7	To support MOPAC's future campaign activity regarding hate crime on public transport	Publicise and support the campaign upon release <i>Q2 Year 1</i>	
2.4	To run a series of public campaigns in order to raise awareness of hate crime and encourage reporting (this is in addition to the events which will be run with the public)	Develop awareness campaigns <i>Q2 Year 1 (continuous)</i>	
3.1	To build off the success of the One Stop Shop for domestic violence by developing a similar regular session for victims of hate crime	Explore funding options and link with final MOPAC plan <i>Q2 Year 1</i>	

3.2	Develop our 'Think Family' Offer	Link in to Think Family protocols <i>Q2 Year 1</i>	
1.3	To develop a stronger network of third-party sites and centres from which hate crimes can be reported and people can feel secure	Investigate potential sites for Safe Place scheme <i>Q3 Year 1</i>	<b>To be reviewed at SAB later in 2017. Originally due Q1 2017, but moved after discussion with Safeguarding Adults Manager</b>  18/05/2017
4.2	Take robust action against hate crime perpetrators with regards to housing	Implement and enforce any actions decided <i>Q3 Year 1</i>	
1.4	Organise and hold a range of engagement events to raise awareness and provide wider opportunities for	Conduct end-of-year evaluation <i>Q4 Year 1</i>	
1.1	To gain a clearer understanding of hate crime in Merton	Run workshop <i>Q1 Year 2</i>	
2.2	To further engage with primary schools to educate children in emotional intelligence from a younger age	Integrate hate crime into JNHW activities <i>Q1 Year 2</i>	
3.1	To build off the success of the One Stop Shop for domestic violence by developing a similar regular session for victims of hate crime	Implement if deemed as feasible <i>Q1 Year 2</i>	
3.2	Develop our 'Think Family' Offer	Update strategy accordingly <i>Q1 Year 2</i>	
4.1	To include alternative strands which can be recorded and measured as hate crimes	Begin measuring strands <i>Q1 Year 2</i>	



2.7	To reassure the public before, during, and after Article 50 is triggered, following the UK's decision to leave the European Union	Support those when we finally leave the European Union <i>Q3 Year 2</i>	
4.1	To include alternative strands which can be recorded and measured as hate crimes	Develop and implement policy regarding newly measured hate crime strands <i>Q1 Year 3</i>	
2.8	To create an environment of inclusion within sport	Ensure inclusion and equality is a starring aspect of AFC Wimbledon's return <i>Year 3-4</i>	
1.1	To gain a clearer understanding of hate crime in Merton	Review the hate crime profile <i>Annually</i>	
1.2	Encourage greater social integration as the best defence against hatred	Encourage social cohesion and integration <i>Continuous</i>	
1.3	To develop a stronger network of third-party sites and centres from which hate crimes can be reported and people can feel secure	Supporting hate crime reporting sites and centres in Merton <i>Continuous</i>	
1.4	Organise and hold a range of engagement events to raise awareness and provide wider opportunities for reporting	Run quarterly events <i>Continuous</i>	<b>Questioned at HCSG meeting in May 2017. What do these hope to achieve? What format will they take?</b>  09/05/2017

2.1	To consider hate crime in the context of education of children and young adults	Engage with students through PSHE, RE, and less formal channels <i>Continuous</i>	
2.1	To consider hate crime in the context of education of children and young adults	Work with secondary schools to become part of Stonewall Champions Programme <i>Continuous</i>	
2.1	To consider hate crime in the context of education of children and young adults	Schools Officers engaging in informal conversation and PSHE lessons where possible <i>Continuous</i>	<b>Included as part of MOPAC Hate Crime Reduction Strategy 2014-17. Schools Officers delivered CPS pack in 2015. This can be delivered again.</b>  <b>15/05/2017</b>
2.2	To further engage with primary schools to educate children in emotional intelligence from a younger age	Work with primary schools to become part of Stonewall Champions Programme <i>Continuous</i>	
2.5	Continually promote the 'Ask for Angela' campaign, which is being championed by Merton Council and the Metropolitan Police	Lead in training of bar and security staff and ensure successful roll-out of campaign across the borough <i>Continuous</i>	<b>Completed initial training of staff in Wimbledon, Mitcham, and Morden</b>  <b>Primarily being progressed through LAAA. Total borough coverage targeted</b>  <b>09/05/2017</b>
4.3	Ensure that all front line police officers understand the importance of providing a robust response to hate crime	Training and awareness <i>Continuous</i>	<b>All front line officers have mandatory training days throughout the year. New police officers also cover hate crime during their initial training.</b>  <b>16/05/2017</b>
1.8	Explore funding options available and develop bids	Applications for available funding <i>As and when they become available</i>	

2.1	To consider hate crime in the context of education of children and young adults	Apply for relevant funding <i>As and when it becomes available</i>	
2.6	To provide one to one support for hate crime victims through the new Hate Crime Victims' Advocates service	Develop the HCVA service in a Merton context <i>Dependent upon launch date</i>	<p><b>Pilot will be extended, as mentioned in new Police and Crime Plan 2017-2021. MOPAC asked for any info as to what the pilot currently looks like</b></p> <p><b>13/06/2017</b></p> <p><b>Merton CIL awarded funding for disability hate crime &amp; harassment advocate. Currently recruiting</b></p> <p><b>21/06/2017</b></p>

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**Joint Consultative Committee with Ethnic Minority Organisations**

**5 July 2017**

**SUBJECT: Merton's Voluntary Sector and Volunteering Strategy**

**LEAD CONTACT: John Dimmer,**  
[john.dimmer@merton.gov.uk](mailto:john.dimmer@merton.gov.uk)/ 020 8545 3477

**POSITION: Head of Policy, Strategy and Partnerships**

**ORGANISATION: Merton Council**

**RECOMMENDATIONS:**

- That the JCC note the recommendations and draft action plan of the Merton Partnership's Voluntary Sector and Volunteering Strategy.
- That the JCC considers how it can support the implementation of the Strategy.

## **1 PURPOSE OF REPORT AND EXECUTIVE SUMMARY**

1.1 The JCC discussed the refresh of the Voluntary Sector and Volunteering Strategy in June 2016. In particular they were keen to see how the Strategy could be implemented against the backdrop of significant a reductions. This reports sets out the key recommendations and actions developed by a Steering Group drawn from the Merton Partnership and which form the basis of a new Strategy for the borough. These recommendations were approved by Merton's Cabinet in January 2018.

## **2 DETAILS**

### **BACKGROUND**

2.1 The Voluntary and Community Sector (VCS) is an integral part of the Merton tapestry and an important partner for the public sector. It provides a range of services on behalf of the public sector and a host of other activities that contribute to making the borough an excellent place to live. The social capacity that the Sector delivers also reduces demand for public services, particularly for vulnerable residents, by increasing resilience and self-support.

2.2 To oversee the development of the new strategy a steering group was drawn from the Merton Partnership and representatives from the voluntary and community sector. The group was chaired by Simon Williams, Director of Community and Housing at Merton Council. Merton Voluntary Service Council (MVSC) and the Council's Policy Team provided secretariat and research support.

2.3 A State of the Sector survey was commissioned to inform the development of the strategy. A combination of questionnaires, interviews and focus groups

provided the sector with an opportunity to share their views and discuss challenges. In total over eighty organisations were engaged through questionnaires, interviews, focus groups, one to one meetings and desk research.

- 2.4. Whilst the sector has actually grown over the last two years there are worrying signs of structural weakness that threaten the long term health and viability of the sector.

### **3. KEY ISSUES AND DRAFT RECOMMENDATIONS**

- 3.1. The steering group examined a number of key themes related to the strategy in turn at their monthly meetings. Each theme was intensively researched and a report was produced for discussion. The discussions and research reports together with the results of the Stat of the Sector Survey were distilled to produce strategic aims, followed by recommendations.
- 3.2. A list of actions to support the implementation of the recommendations was drawn up as detailed in Appendix 1. The draft recommendations were approved by the Merton Partnership Executive Board in November 2016 and the Merton Council Cabinet in January 2017.

### **4. CONSULTATION UNDERTAKEN**

- 4.1. The strategy development was overseen by a steering group consisting of Merton Partnership members. The Terms of Reference were discussed at a number of forums including INVOLVE and The Faith and Belief Forum allowing the sector an opportunity to comment on the scope of the strategy at an early stage.
- 4.2. A State of the Sector Study was commissioned to provide further evidence to inform the strategy.
- 4.3. The 2016 Merton Partnership Conference in November discussed the draft recommendations in depth and this feedback has informed the final recommendations.

### **5. TIMELINE**

- 5.1. Merton Council Cabinet approved the recommendations in January 2017 and delegated the final sign off on the strategy to Simon Williams and Cllr Edith Macauley. The final strategy will be produced in July 2017.
- 5.2. The implementation of the Strategy will be overseen by the Compact Board and Merton Partnership Executive Board.

### **6. APPENDICES**

Appendix 1: Recommendations and actions in support of the Strategy

### **7. BACKGROUND PAPERS**

- State of the Sector survey – see [link](#).

- Report to Cabinet 16 January 2017 Voluntary Sector and Volunteering Strategy – see [link](#)

**18. OFFICER CONTACT:**

**18.1 John Dimmer, Head of Policy, Strategy and Partnerships.**  
[john.dimmer@merton.gov.uk](mailto:john.dimmer@merton.gov.uk)/ 020 8545 3477

## Appendix 1: Voluntary Sector and Volunteering Strategy Draft Recommendations

Strategic priority	Steering Group recommendations	Examples of possible actions to implement the strategy
Support for the sector to help it adapt and change	<ol style="list-style-type: none"> <li>1. Review the support offer to Merton's VCS organisations to improve their business planning, fundraising strategies and expertise, use of digital technology, underpinned by good governance and financial management;</li> <li>2. Support Merton's VCS organisations to improve collaboration and set up partnerships and consortia to extend their scope and reach, underpinned by due diligence, contract readiness, contract and performance management, evaluation and impact measurement;</li> <li>3. Review the support offer to smaller and more informal groups;</li> <li>4. Develop a joint approach to promoting the role of trustees and improving their skills to lead and govern VCS organisations;</li> <li>5. Support Merton's VCS to improve enterprise acumen to grow the social enterprise market, underpinned by structural/financial support to encourage business-like innovation and risk taking;</li> <li>6. Further develop the JSNA to become a dynamic tool for the VCS and decision makers in understanding and addressing local needs</li> </ol>	<ul style="list-style-type: none"> <li>• Review priorities, resources and approach to commissioning support to the sector through the Strategic Grant programme to better reflect the issues identified in the State of the Sector survey.</li> <li>• Explore how the Wilson Centre can become a place where multiple organisations providing different services are located- an exemplar in partnership working and resource sharing.</li> <li>• LBM will engage the VCS and partners in the future development of the JSNA / Merton Observatory</li> <li>• Merton Partnership to look at opportunities through the One Public Estate programme to review how the public sector collectively uses its public estate and supports the VCS to deliver increased social value.</li> <li>• Support VCS management of community assets to enhance strategic planning, sustainability and service delivery.</li> </ul>



Strategic priority	Steering Group recommendations	Examples of possible actions to implement the strategy
	7. Develop a more strategic approach across the Merton Partnership to increase the provision of affordable, flexible premises.	<ul style="list-style-type: none"> <li>• Strengthen VCS strategic representation and co- production, including for small groups</li> </ul>
Maximising funding and income generation	8. Revive and market the Merton Community Fund to attract funding from local residents and businesses; 9. Encourage and foster collaborative working and the sharing of resources in the sector 10. Support VCS organisations to look at alternative approaches to income generation 11. Ensure that there is clarity from the public sector on funding priorities and how funding is allocated 12. Strengthen our partnerships with business in order to increase their support via corporate social responsibility pledges; 13. Seek opportunities to develop and access social investment opportunities	<ul style="list-style-type: none"> <li>• Identify capacity to re-launch the Merton Community fund and review the approach to securing CSR contributions from businesses and community giving.</li> <li>• Ensure that commissioners publish information about grant levels and priorities as early as practicable to allow the sector to plan ahead.</li> <li>• Explore a social investment vehicle for the development of the Wilson Centre.</li> <li>• Contact significant funders to better understand how Merton VCS can be more competitive in winning bids.</li> <li>• Ensure that business rate relief to charities is well publicised</li> </ul>
Commissioning and social value	14. Secure political and executive backing from members of the Merton Partnership to seek additional social value through the commissioning process and to identify and recognise the social value delivered by Merton VCS organisations 15. All commissioners, where appropriate, to provide guidance	<ul style="list-style-type: none"> <li>• Secure agreement to the approach from LBM's Cabinet in January 2017 and the CCG Executive Board. Update the Council's Standing Orders accordingly.</li> <li>• Produce guidance and training for commissioners on the use of the Social</li> </ul>

Strategic priority	Steering Group recommendations	Examples of possible actions to implement the strategy
	<p>to organisations through training, soft market testing and one to one meetings to encourage them to apply and to sign up to our procurement framework;</p> <p>16. All commissioners, where appropriate, to engage and meet with organisations at the early stages of the commissioning process and ensure Social Value is considered at the design stage and built into the tender process;</p> <p>17. Make it an option to include Social Value as part of the bid evaluation process through its inclusion in the scoring criteria;</p> <p>18. Ensure that opportunities to seek Social Value are reviewed at all levels of governance</p>	<p>Value Act including the development of a model approach for measuring and evaluating social value.</p> <ul style="list-style-type: none"> <li>• Review mechanisms built in at departmental and corporate levels, and through the thematic partnerships such as the Sustainable Communities Board</li> <li>• Engage early with the VCS to prepare them to bid for services where they strongest e.g. address the alcohol and drug dependence issues in the borough</li> <li>• Use the Social Prescribing pilot to commission VCS organisations to improve health outcomes in the east of the borough.</li> </ul>
Increasing volunteering	<p>19. Promote and support the recruitment of volunteers across the Merton Partnership</p> <p>20. Develop models of public service delivery that create additional volunteering opportunities</p> <p>21. Continue the recognition of volunteers and volunteering programmes and promote them throughout the borough</p> <p>22. Develop further the communications plan to raise the profile of volunteering &amp; community action in Merton</p> <p>23. Promote a consistent model of evaluating the contribution and value of volunteers for the VCS</p>	<ul style="list-style-type: none"> <li>• Promote and utilise the Volunteer Merton online volunteer recruitment hub (one stop shop) to ensure individuals, groups and organisations have a single access point to volunteering and community action in Merton.</li> <li>• Ensure that new initiatives such as Merton social prescribing pilot include the development of volunteers as an element for its sustainability.</li> <li>• Merton Council's Health Champions</li> </ul>

Strategic priority	Steering Group recommendations	Examples of possible actions to implement the strategy
	<p>24. Maximise and promote the benefits of volunteering for volunteers, in particular seeking routes into paid employment.</p> <p>25. Ensure local public and private sector organisations are engaged and supported to creatively deliver their corporate social responsibility agenda and actively promote their employee volunteering programmes.</p>	<p>programme, run in partnership with Merton Voluntary Service Council (MVSC) and LiveWell Merton, encourages individuals in the borough to volunteer their time motivating other residents to make realistic health changes to benefit their long term health</p> <ul style="list-style-type: none"> <li>• Volunteers undertake a wide variety of roles in Merton Libraries including meeting and greeting, supporting children’s activities, helping customers use the IT facilities and helping to promote libraries in the community.</li> <li>• Ensure that large contracts include a commitment to CSR such as employee volunteering schemes.</li> <li>• Continue to promote the ValueYou 100 hours volunteering discount card scheme.</li> <li>• Hold an annual Merton Partnership Volunteer Awards ceremony</li> <li>• Explore the potential of volunteering ‘passports’ to demonstrate volunteers’ experience and skills and encourage employers to involve volunteers in their work, to the mutual benefit of the</li> </ul>

Strategic priority	Steering Group recommendations	Examples of possible actions to implement the strategy
		<p>volunteer and the business.</p> <ul style="list-style-type: none"> <li>• Work with the Merton Partnership to promote their employee volunteering programmes</li> </ul>

## Report for the JCC on the Safer Neighbourhood Board 05/07/2017

Use or Purpose of SNB: There was a general discussion about the purpose of the board and how it operates in terms of its objectives. As a way forward, it was agreed to re-visit its terms of reference because some members believe the board hasn't been working well, too much complacency and friendly with the police. Personally, I have never been a fan of MOPAC7 targets as I believe it took focus away from other crimes.

Membership: In accordance with the governing rules, the entire board members should stand down after serving 3 years. However, MOPAC understands that constituting an entirely new membership can be challenging as we have experienced in the past, trying to set up membership.

Chairing: The new Chair is Eric Matthews (Morden Ward). Roger Steele (Neighbourhood Watch) becomes the Vice Chair.

In this regard, MOPAC has allowed the old board to continue, but nominations should come from the respective organisations. In effect organisations can change their representative. In my case, representing JCC ceased with effect from March 2017. I am now the official BAME representative. Also a young person's representative is still missing from the board.

Funding 2017/18: The amount allocated by MOPAC remains the same £22k to allocate to projects. So far 4 bids have been submitted, Neighbourhood Watch, Pollards Hill PASS football project, Young Advisors and Domestic Violence. It is sad to say no bids have been received from BAME organisations. As a way of offering help in preparing project document, the Board decided to set up a finance committee to guide organisations through their application/format before submission of their projects. To avoid confusion or ambiguity or be clear about outcomes/benefits of a project, a one page document which details what money can be spent on has been requested. Once this is received it will be passed on to BAME organisations to assist them to make a bid.

SNB would now meets on Wednesdays 4.30 to 6.30pm.

ABAYEH SAVAGE (BAME Representative)

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